

Governing Board Elected Member Candidate Statement

The Candidate Statement, your photograph and names of your nominators will be published on the Cochrane Community website during the elections process, and the Candidate Statement and photograph will remain on the website against the names of new members for the duration of their terms on the Board. For this reason, this Candidate Statement document template must be used; and full addresses, email addresses and/or unencrypted e-signatures excluded.

Please submit this Elected Member Candidate Statement in Word format by the stated deadline. It should be shared beforehand with your two nominators.

Family name (surname):	Peinemann
First name(s):	Frank
Today's date:	10 November 2018

1. How and when did you first become involved in Cochrane and what has been your subsequent contribution to Cochrane's work (maximum 200 words)?

I submitted my first Cochrane title in 2008. From 2011 to 2018, I have authored 15 published Cochrane reviews including updates (<https://www.ncbi.nlm.nih.gov/pubmed/?term=peinemann+f%5Bau%5D+Cochrane+Database+Syst+Rev%5Bta%5D+not+leipzig%5Bad%5D>). I have presented at several Cochrane Colloquia.

2. What experience do you have serving as a member of a governing board, board of directors or similar? This might be within a non-for-profit or charitable organization, or a hospital or University. Please include the name(s) of the organization(s), the roles you played and other relevant information (maximum 200 words).

I am member of the faculty and lecturer in paediatrics of the University Hospital Cologne, Germany. I am a lecturer in evidence-based medicine at the FOM University of Applied Science, Essen, Germany.

3. Acting as a Board member requires a collaborative approach to decision-making, setting aside personal opinions and group affiliations and acting in the best interests of the charity. Please describe how you would fulfil this

obligation, using examples from previous committee or other work (maximum 200 words).

I would like to match topic contents with Cochrane ideas and regulations. Legendary achievements should be valued and new developments should have an opportunity to be acknowledged and integrated. Expression of one-sided opinions may cause reluctance and prevent advancement. Discussing with people and sharing various thoughts can lead to a reasonable change of plans. I have identified serious statistical errors in a highly esteemed randomized controlled trial. I did not write a letter to the journal blaming the authors. Instead, I contacted the authors to discuss with them my findings. The authors reevaluated the statistics, agreed with my doubts, and finally published an erratum and informed physicians and patients.

4. What do you think would make you an effective member of the Board (maximum 200 words)?

Patience with other opinions and collection of many diverse information to come to a fair and acceptable conclusion.

5. What do you believe are the most important strategic challenges for Cochrane in 2019 (maximum 200 words)?

Acceptance by physicians. Practicability of Cochrane reviews, translating their scientific results into everyday clinical practice. Authorship issues. Cochrane has taken measures to prevent ghost authorship, but at the same time those measures may support guest authorship. Financial support from national governments to make Cochrane reviews and associated information available for the public. Use of various study designs to allow the evaluation of different aspects of an intervention, for example, adverse events. Rare diseases and orphan drugs.

Questions 6-12: Specific Skills

To function optimally the Governing Board requires a range of experiences, knowledge and expertise amongst its membership. We cannot expect any single Governing Board member to have all the necessary skills and experience. We are looking for diversity.

We do not expect you to answer “yes” to more than one or two of these questions.

If you do answer “yes”, please provide at least one example which best demonstrates your experience or expertise. You may wish to include:

- A description of the situation and the context
- What you did
- What skills and knowledge you deployed
- The outcome and your personal contribution

6. Do you have experience of Charity Governance (in any charitable organization around the world)?
Yes or No? If Yes, please provide details and examples below (maximum 200 words).
No

7. Do you have experience of Organizational Finance and Resource Management?
Yes or No? If Yes, please provide details and examples below (maximum 200 words).
Yes. I have to manage my scientific research by myself including recruitment of contributors, providing advice to less experienced participants, seeking financial support to pay publication fees. From 2006 to 2018, I advanced 45 publications associated with systematic reviews of healthcare interventions including 15 Cochrane reviews.

8. Do you have experience of People Management (often called 'Human Resources' in English) and Organizational Development?
Yes or No? If Yes, please provide details and examples below (maximum 200 words).
Yes. I have to manage my scientific research by myself including recruitment of contributors, providing advice to less experienced participants. Constructive communicating with co-authors of my work as well as with authors of the evaluated studies is a prerequisite of successfully complete and publish a work produced by a team of various people.

9. Do you have experience of Consumer and Patient involvement in Evidence Production and Health Policy?
Yes or No? If Yes, please provide details and examples below (maximum 200 words).
Yes. I am member of the Tuberous Sclerosis Complex association of Germany. I have indicated a lack of health care professionals able to acknowledge the full picture of the disease in Germany. I have indicated a lack of knowledge and even a lack of willingness to provide for appropriate understanding and treatment of the disease.

10. Do you have experience of Advocating for Evidence?
Yes or No? If Yes, please provide details and examples below (maximum 200 words).
Yes. As a lecturer of the Children's Hospital of Cologne, I regularly hold seminars to get medical students acquainted with evidence-based medicine and to demonstrate how it actually can help to overcome conflicts in the pediatric practice. One example is to find an evidence-based solution in prescribing or

not prescribing antibiotics for children with acute otitis media. As a lecturer of FOM, I regularly teach about principles of evidence-based medicine.

11. Do you have experience of Widening Access, Participation, Reach and Impact of Research?

Yes or No? If Yes, please provide details and examples below (maximum 200 words).

No.

12. Do you have experience of Fundraising & Development?

Yes or No? If Yes, please provide details and examples below (maximum 200 words).

Yes. I have raised funding for a two-year research fellowship in Atlanta, Georgia. I have raised funding for non-personal costs in another project. I have raised funding for congress fees and articles processing charges.

13. Is there anything else you would like to say in support of your nomination (maximum 200 words)?

I have been admiring Cochrane and its principles, contributing successfully to Cochrane for many years, and I would play a governing part of it.

Declarations:

To be eligible to stand for election, candidates must confirm the following by putting a 'tick' (✓) or their initials in the boxes below:

I hereby confirm that I:

1. Have accepted the Terms and Conditions of Cochrane Membership and have been a Cochrane Member for at least 30 days prior to the close of voting in this election	FP
2. Have read the following guidance produced by the National Council for Voluntary Organisations in the UK: <ul style="list-style-type: none">• What is a charity• What is a charity trustee• What trustees must do• How trustees look after the charity	FP
3. Accept the Governing Board Charter	FP

4. Accept and will adhere to the Code of Conduct for Trustees	FP
5. Have completed the Cochrane 'Declaration of Interest' Statement (Annex 1 of this document)	FP
6. Have completed the 'Trustee Eligibility Declaration' required by the UK Charity Commission for all Trustees (Annex 2 of this document)	FP
NAME: Frank Peinemann	
DATE: 12 November 2018	

Annex 1: Cochrane Declaration of Interest Statement

Candidates must make a declaration of conflict of interest, including financial or non-financial relationships with other organizations, professional relationships to other members of the Board, and other Boards she/he may sit on. In writing this statement, candidates should refer to Cochrane's [conflict of interest policy](#) and the [declarations of existing members of the Board](#).

Please answer the following questions:

1. Financial interests	Yes/No (If yes, please provide details)
In the last three years, have you:	
a) Received research funding: any grant, contract or gift, commissioned research, or fellowship from Cochrane or a related organization (i.e. any organization related to health care or medical research) to conduct research?	No
b) Had paid consultancies: any paid work, consulting fees (in cash or kind) from a related organization?	No
c) Received honoraria: one-time payments (in cash or kind) from a related organization?	No
d) Served as a director, officer, partner, trustee, employee or held a position of management with a related organization?	No

e) Possessed share-holdings, stock, stock options, equity with a related organization (excludes mutual funds or similar arrangements where the individual has no control over the selection of the shares)?	No
f) Received personal gifts from a related organization?	No
g) Had an outstanding loan with a related organization?	No
h) Received royalty payments from a related organization?	No
2. Do you have any other competing interests that could pose a conflict of interest that would reasonably appear to be related to the primary interest?	No

Annex 2: Trustee Eligibility Declaration

As required by the [UK Charity Commission](#)

Please tick or initial in the boxes below to confirm the following:

I declare that I:

Am willing to act as a trustee of The Cochrane Collaboration	FP
Understand Cochrane's purposes (objects) and rules set out in its Articles of Association	FP
Am not prevented from acting as a trustee because I: <ul style="list-style-type: none"> • Have an unspent conviction for one or more of the offences listed here • Have an Individual Voluntary Arrangement, debt relief order and/or a bankruptcy order • Have been removed as a trustee in England, Scotland or Wales (by the Charity Commission or Office of the Scottish Charity Regulator) • Have been removed from being in the management or control of any organization in Scotland (under relevant legislation) • Have been disqualified by the Charity Commission • Am a disqualified company director • Am a designated person for the purposes of anti-terrorism legislation • Am on the sex offenders register or equivalent in any country • Have been found in contempt of court for making (or causing to be made) a false statement • Have been found guilty of disobedience to an order or direction of the Charity Commission 	FP

Will provide true, complete and correct information to the Charity Commission if elected as a Board member	FP
Understand that it's an offence under section 60(1)(b) of the Charities Act 2011 to knowingly or recklessly provide false or misleading information	FP
Comply with my responsibilities as a trustee that are set out in the Charity Commission guidance 'The essential trustee (CC3)'	FP